

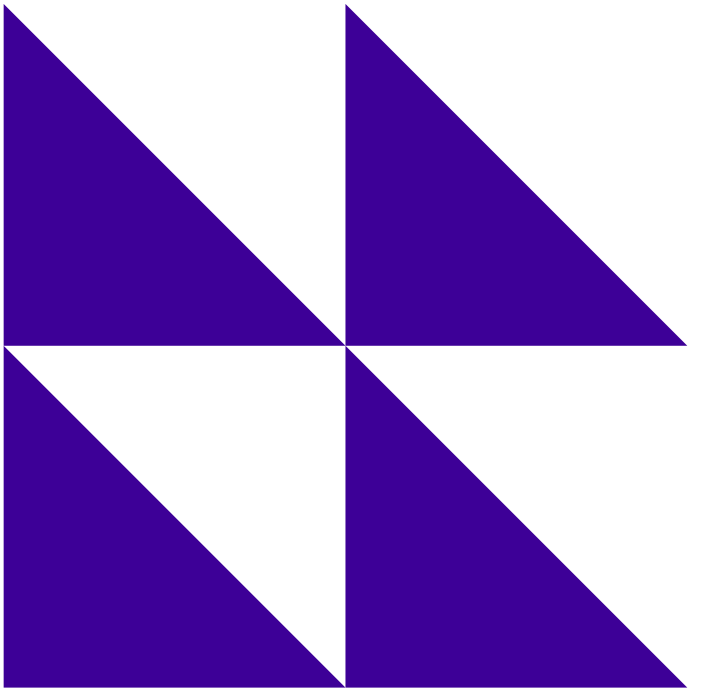
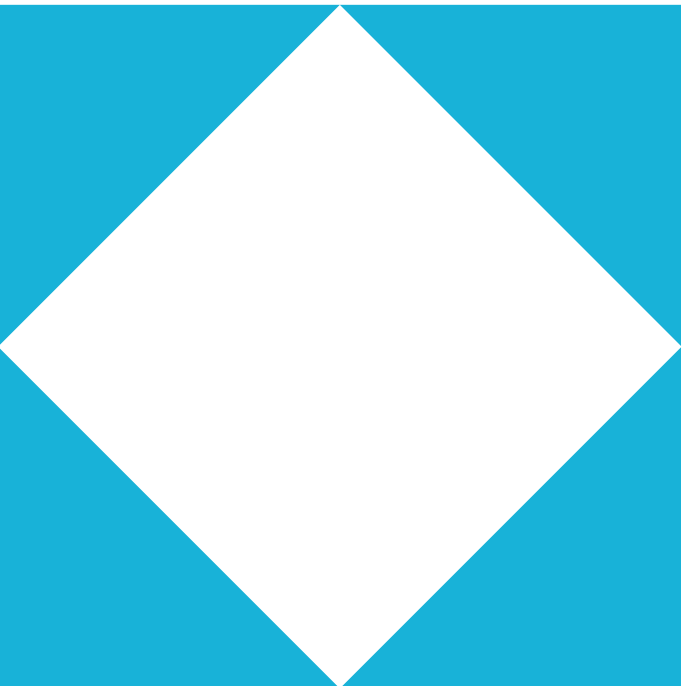
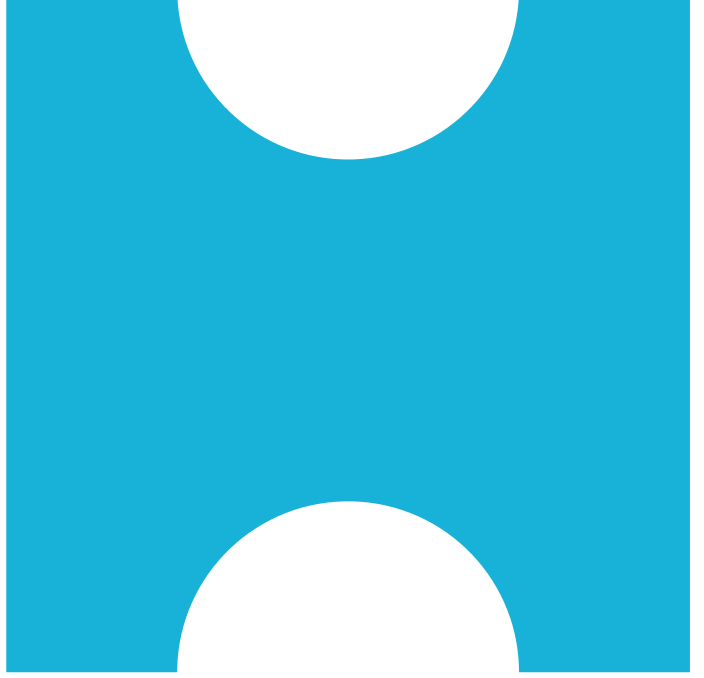
2022 National Project Management Awards

Event Programme | 24th November 2022



in association with





2022 National Project Management Awards

in association with:



Sponsors:



Welcome from PwC: Headline Sponsor



Féilim Harvey
Portfolio and Programme
Management Leader
PwC

PwC is delighted to again support the Ireland Chapter of the Project Management Institute to host the 2022 National Project Management Awards celebrating project management excellence. In particular, we are delighted to be headline sponsor for the prestigious Greatest National Impact Project Awards.

This year, as ever, we have a superb shortlist of fantastic projects.

As businesses navigate the aftermath of the pandemic and now more economic

uncertainties, project managers continue to play a key role in Irish business. Over the past year, we have seen some truly exceptional projects making a difference in their organisations, in the industry and in the wider community. In this context, it is essential that we continue to recognise excellence in project management throughout Ireland.

Congratulations to each and every one of you here this evening – you have all achieved tremendous success. We hope that you enjoy a great evening of fun, celebration and networking.

Welcome from Ireland Chapter of PMI



Jackie Fagan
President
Ireland Chapter of PMI

We are delighted that the National Project Awards are back as a face-to-face event for the first time since 2019. It is great to be able to celebrate excellence in project management in the company of such worthy finalists across all six categories. Each finalist is a winner in their own right and we are thrilled with the response to this year's awards. The breadth and scale of the change being delivered is outstanding and this is testament to Ireland's ever-stronger project management skills base. These changemakers rely on new ways of working, power skills and business acumen as key capabilities to succeed.

The Greatest National Impact Project special category includes some of the largest and most complex projects ever delivered in Ireland. These projects reflect the PMI Six Global Mega Trends for 2022 namely; Digital Disruption, Climate Crisis, Demographic Shifts, Economic Shifts, Labour Shortages and Civil, Civic & Equality Movements. The Public Sector Project of the Year and the Private Sector Project of the

Year categories reflect outstanding achievement along with PMO of the Year and Project Management for Social Good. The Project Professional of the Year category represents outstanding individual talent across the profession. Overall, the six award categories recognise and celebrate the best of Irish talent in project management.

As we face the uncertainty of times ahead, we are assured that the project management profession has a critical role to play in ensuring that the change being delivered positions Ireland well domestically and on the international stage. We would like to thank all of our sponsors who without their support the awards would not be possible. This includes PwC, The Institute for Public Administration (IPA), Alpha Wealth, The Project Foundry and CPL. We would also like to thank all of the Ireland Chapter volunteers who make this event the success that it is. We hope that you thoroughly enjoy the evening and join in the celebrations of outstanding achievement.



Peter Glynne
Vice-President
Ireland Chapter of PMI

Schedule for the Evening

Dress attire	Black-tie
Time	6:30pm Drinks Reception
Event	The event commences at 7:00pm
Introduction	Taragh Loughrey-Grant (MC)
Welcome	Féilim Harvey, PwC Jackie Fagan, Ireland Chapter of PMI
Starter	Followed by presentation of 2 awards Project Management for Social Good Public Sector Project of the Year
Main Course	Followed by presentation of 2 awards Private Sector Project of the Year Greatest National Impact Project
Dessert	Followed by presentation of 2 awards Project Professional of the Year PMO of the Year
Tea Coffee	
Close	

Project Management for Social Good Award

Sponsored by Ireland Chapter of PMI



The finalists within this category are:

Cornmarket Group Financial Services Ltd **Pink & Blue Power**

When Cornmarket noticed a high level of cancer claims amongst our clients, we wanted to do something to help. That's how Pink Power & Blue Power was born, a potentially life-saving breast and prostate health programme. This new benefit provides education, and a once-off physical assessment with a GP focused on the signs and symptoms of breast and prostate cancer. Where further investigation is needed, customers are referred to a participating Private Hospital for a Mammogram, Ultrasound, MRI and/or Biopsy. Cancer has been caught in 51 customers to date. 93% say they are confident to self-check after Pink Power.

Tír na nÓg Childrens Foundation **Tír na nÓg Childrens Village**

Tír na nÓg Children's Foundation was established in 2007 to make a transformational impact on the lives of both children and adults in the communities that we serve. Despite more than 70 years having passed since the signing of the United Nations Declaration of Human Rights, the principle for greater equality sadly remains an aspiration beyond the reach of many African Children.

As a charity Tír na nÓg Children's Foundation has aligned its mission to four of the United Nations Global Goals for Sustainable Development.

Sustainable Communities under SDG 11- Our children's village project offers housing in small nuclear families where the needs of each individual child is met. Each child is nurtured in a loving, safe environment where they feel valued and respected. 8% of Tanzanian children under 18 are orphaned with an estimated 90,000 orphans in the Kilimanjaro region alone.

We are proud of our building projects, which offer a home for those without family support, a school to be educated in and a place to teach new skills to a local workforce thus increasing their earning potential.

Our building projects are designed with both environmental and architectural sustainability as a necessity. Our current project Tír na nÓg Children's Village has been constructed using materials with a low carbon footprint. The entire project is self-sustaining with its own water supply and solar panel system.

University College Dublin **The All-Island Cancer Research Institute (AICRI)**

Potentially one in two people living on the island of Ireland will develop cancer during their lifetime. To help improve the lives of many living with and beyond cancer, there is an urgent need for greater collaboration in the area of cancer research throughout the island of Ireland. The vision for All-Island Cancer Research Institute (AICRI) is to bring together the combined strengths of cancer researchers across the island to create an overarching framework for cancer research. To realise this vision, the project management team based in University College Dublin has worked hard since October 2020 and brought together ten academic institutions and multiple other stakeholders. The project has been successful in receiving over €4 million in funding from the Shared Island Fund. Our project will deliver Social Good and be of huge benefit to many cancer patients, their families and wider society. See www.aicri.org

Public Sector Project of the Year

Sponsored by IPA



The finalists within this category are:

Dublin City University

DCU Futures: Radically Re-Imagining Undergraduate Education for an Unscripted World

DCU Futures is the most ambitious innovation in teaching and learning in the history of Dublin City University (DCU). This €19.9 million project is an unprecedented commitment to radically re-imagine undergraduate education for the 21st century in order to meet the challenge of empowering students to be future-capable and thrive in an increasingly unscripted world defined by volatility, uncertainty, complexity and ambiguity (VUCA).

DCU's solution involves stakeholders from multiple sectors/domains, comprising multiple sub-projects of varying complexity, structured around three core pillars: (i) what students learn, (ii) how students learn, and (iii) embedding key transversal skills.

Fáilte Ireland

COVID-19 Tourism Business Continuity Project

Tourism, employing 260,000 people, was one of the most immediately and directly affected sectors of our economy during the COVID-19 pandemic. With aviation at virtual standstill, the closure of tourism sites, and a ban on public gatherings, the impact on this industry, worth €7.6 billion annually to the Irish economy, was devastating. Loss of income threatened business closures and over 200,000 tourism workers were jobless, the highest in any sector.

In response a programme of 13 separate funding schemes were designed, developed, and managed from 2020 – 2022, each tailored to the needs of different sectors of the tourism industry. The COVID-19 Tourism Business Continuity Programme was the single largest funding support programme in Fáilte Ireland's history. It was worth €125 million and provided support to 9,000 businesses.

Government High Level Taskforce, Department of Health & Health Service Executive

COVID-19 Vaccination Programme

The COVID-19 pandemic and Vaccination Programme impacted every person, every healthcare worker, every household, and every family in Ireland. The COVID-19 Vaccination Programme, devised in response to the pandemic, was a highly complex programmatic and logistical undertaking. This was due not only to the scale of the Programme and also to the multi-faceted nature of the challenges involved and the levels of uncertainty that had to be addressed on an ongoing basis throughout its roll-out. Its delivery required a massive collaborative effort by the government, the health system, policymakers, the broader public and private sector, community groups and individuals across Ireland.

The Vaccination Programme has been successful across a number of dimensions. It exceeded all expectations of uptake at the commencement of the programme, achieved very high levels of vaccination across all eligible ages, with these high levels of vaccination among the highest in the EU, and the scale of vaccination achieved playing a key role in the suppression of the virus that led to reopening society and the wider economy.

This has been a collective national effort that was built on trust in science and public health guidance combined with a strong commitment to public service and expertise demonstrated by all those responsible for delivering the Programme. In recognition of the critical role played by the collective national effort and the human endeavour behind the Vaccination Programme, a major expression of gratitude is due to the many thousands of people across Ireland who contributed to the rollout on a professional or voluntary basis.

Private Sector Project of the Year

Sponsored by
Alpha Wealth



The finalists within this category are:

Glanbia

Grow@Glanbia Business Transformation

Grow@Glanbia programme was a complex global 2 year business transformation programme of work benefiting every employee in its 8,000+ workforce and creating a future ready Glanbia. Key elements to this programme included:

A new Global HR Operating Model incorporating the creation of a People Success Organisation to further enhance existing HR business partnering capabilities and position the organisation to scale for further growth. Employee experience was at the heart of our process and service delivery design to maximise consistency and simplicity.

Implementation of Best In-Class Digital Technology with the global deployment of a full lifecycle digital platform (SAP SuccessFactors) and an advanced Knowledge Portal & Documentation Management toolset designed to enable best practice processes and increased self-service enablement.

A robust change management and business readiness strategy to realise the benefits case through a detailed series of engagement and adoption activities including a comprehensive suite of communications, branding and training programmes.

National Broadband Ireland (NBI)

National Broadband Ireland IT Operating Environment (a Fibre to the Home - FTTH - Connection Order Management System)

The NBI IT Department successfully established and mobilised a brand new software development start-up in January 2020. The NBI mission critical FTTH Connection Ordering System (the "IT OE" software system) design and development involved numerous 3PP local and offshore, development and test companies, in a hybrid outsourced model, working completely remotely during COVID-19 from home. The project team was bound by a contractually binding technical solution specification from the bid phase, and had a hard requirement to have a GoLive system in 12 months.

The project successfully launched IT OE R2F1 on 25th Jan 2021 enabling NBI to process FTTH Broadband Orders, and facilitate the automated provisioning of the 1st connected premises and homes in the National Broadband Plan. This API centric multi-system integration solution operates entirely in the AWS Cloud environment. The project achieved its final binding contractual milestone in August 2022 as planned.

New Ireland (Bank of Ireland Group)

New Ireland MyPension365 Corporate Pension Platform Project

Macro forces, including the increasing impact of technology are challenging the viability of the traditional pension administration model in Ireland. Bank of Ireland & New Ireland recognised the need and opportunity to transform both our business and the Group pensions market itself. To meet the challenges of the rapidly evolving market and the needs of all customers, including the growing cohort who have a preference for digital, the decision was made to invest in cutting edge digital technology and to develop a best-in-class customer-focused proposition.

To adopt true pillars of an open, digital business in delivering the proposition, we partnered with a UK fintech SMART Pension, a leading pension technology provider whose expertise complements our strengths. The resulting award-winning MyPension365 platform transforms how pension plans are administered.

Critically we completely changed our approach as to how such a project would be run, adopting a more agile approach which required significant active leadership and a change in mindset across the company which has historically been a relatively traditional, risk-averse organisation with significant layers of governance and compliance. To work harmoniously with an agile fintech and achieve the successful delivery of such a digital initiative whilst ensuring the appropriate governance was still maintained required an open and change-friendly mindset and approach.

Greatest National Impact Project

Sponsored by PwC



The finalists within this category are:

Construction of the new Fab34 Plant at Intel, Leixlip, Co. Kildare

Ireland is part of Intel's global manufacturing site expansion plans. Construction activity began in early 2019 on the multiyear project that will double the available manufacturing space in Ireland. Intel is investing €17 billion in this new fab development – Fab 34 – which will enable the production of Intel 4, the company's most advanced process technology. Construction activity is well advanced and tool installation began at the beginning of 2022. The project creates 1,600 full time, hi-tech roles once complete and involves 6,000 construction workers at its peak. The construction project is the largest that has ever been undertaken in Ireland and is the first time for Intel to build 2 fab modules at the same time. The new facility will contain approx. 500,000 sq foot of cleanroom space.

HSE COVID-19 Vaccination Programme

The National COVID-19 Vaccination Programme is the largest public vaccination programme rolled out in the history of the Irish state. The worldwide COVID-19 pandemic posed the greatest health threat to people and society in the last century. To date across the globe 6.6 million people have lost their lives to COVID-19 including 8,000 people in Ireland.

The development and roll out of vaccines to protect the world from the threat of COVID-19 marked the start of a turning point in our battle against the virus across the world. Delivering a programme of work of this scale required the entire health service including our hospitals, our community services, GPs and pharmacists and our public health services supported by our Government, our Department of Health and our National Advisory Immunisation Committee to work together to rapidly establish a national project to roll out vaccines as quickly as possible.

To date 97% of the population of people over 18 have completed their primary vaccination. The programme has delivered 8 million primary vaccines and 4 million booster vaccines since December 2020. Ireland has the second highest uptake in the EU for primary vaccination, and are in the top 5 countries or higher for uptake of booster 1 and booster 2.

HSE eHealth Digital Response to the COVID Pandemic

This project is a whole HSE eHealth team effort to deliver the technical response to the COVID-19 pandemic, delivering portals, applications and electronic messaging for the population of Ireland and their clinicians. Public Health clinicians were able to track the pandemic and identify outbreaks using data gathered and analysed by the HSE's Integrated Information Service (IIS).

Office of the Revenue Commissioners PAYE Modernisation Programme: Foundations for Disruption

Revenue's PAYE Modernisation programme delivered a solution enabling employers and pension providers to report in real-time details of employees' and pension recipients' pay and statutory deductions to Revenue via payroll reporting, every time they are paid. The process is seamless and has removed the need for P30, P45, P60s and end of year returns. This has delivered significant efficiencies and improvements in accuracy and transparency for some 180,000 employers and pension providers, 2.6 million employees and pension recipients, and for Revenue.

The introduction of real-time reporting for PAYE meant that when the COVID-19 pandemic escalated in March 2020, Revenue could quickly re-engineer the system to provide the Wage Subsidy Schemes for employers and their employees.

Three Ireland National Connectivity for Smart Meters

Three Ireland, whose network provides 99.7% population coverage, delivered the communications service for ESB Networks Smart Electricity Meter upgrade across Ireland. For this upgrade to succeed, connectivity is critical. Three's dedicated purpose-built network includes 2G and new Low-Powered Wide Area Network (LPWAN) connectivity. Smart meters send this data wirelessly over the Three Ireland mobile network allowing meters to communicate securely with ESB Networks, sending power consumption and fault information, along with receiving firmware upgrades.

Project Professional of the Year

Sponsored by CPL



The finalists within this category are:

Berni Moore, Expleo

Berni Moore is a successful Senior Programme Manager/Management Consultant, with experience working across Ireland, the UK, New Zealand and Australia in projects of various size, complexity and industry. She is capable of taking on any situation with experience in dealing with almost anything a project can throw at you. Her style is to deliver and add value – always ensuring what is being delivered has strategic intention/alignment.

Berni has an ability to bring a diverse, sometimes ‘difficult’ group of individuals together to create a ‘one-team’ approach – planning, re-planning and creating the ‘right’ size governance on the journey to ensure everyone has a role of adding value, while delivering on their objectives. She has honed a calm approach to deliver against complex situations including managing a multitude of stakeholder personalities. She thrives on getting results and always works with others to enhance the skills and capabilities of the wider team.

Colina Moran, Auxillion

Colina is an extremely experienced Project Manager (she’s PMP® and SAFE certified, and holds Masters In Project Management). Colina has led many significant project and programmes during her long career, bringing her diverse and extensive project delivery, leadership, and change management experience to the fore to drive engagements for Auxillion.

Colina has excelled in the project management discipline in her 20-year career, progressing from a project support specialist to a project /programme manager as well as leading the project management delivery competency within Auxillion for many years. She is very passionate about developing talent in the project management profession, having

mentored many staff starting off their careers in project management. Perhaps, her greatest contribution to the critical projects she has delivered is her ability to galvanise project teams whilst ensuring stakeholders and governance groups are engaged and equipped to make key decisions.

Colina’s blend of attention to detail, combined with a relentless focus on achieving the desired business outcomes combined with her exceptional skill in building high performing teams are instrumental in bringing projects to successful conclusion.

Niamh Storan, Stryker

Niamh Storan is a Senior Business Intelligence Manager at Stryker, one of the world’s leading medical technology companies. Since 2012, Niamh has played a critical and leading role in the successful delivery of many large-scale projects across several divisions within Stryker. At all times, Niamh has set the project and program management standards that others aspire to. Some of Niamh’s noteworthy projects include:

- Launch of a new product in 2013 with annual sales of US \$20 million being achieved by 2015.
- Design control transfer of a product portfolio and the successful set-up of a new R&D/pilot manufacturing facility at the University of Limerick for analytical testing and polymer synthesis.
- Establishment of the Stryker Advanced Operations “AO” Business Intelligence Office, standardising the project-related governance processes and facilitating the sharing of resources, methodologies, tools & techniques across Stryker AO.
- Project & programme management competency, maturity, and excellence programmes.

PMO of the Year

Sponsored by
The Project Foundry

THE
PROJECT FOUNDRY

The finalists within this category are:

HSE Dublin South, Kildare & West Wicklow Community Healthcare

The Programme Management Office (PMO) operates within the Chief Officers Office in Dublin South, Kildare and West Wicklow (DSKWW) Community Healthcare, HSE. The aim of the PMO is to ensure a focus and provide support and guidance on the successful delivery of programmes/projects, in order to realise expected benefits across the entire Portfolio of programmes/projects/work practices; that clearly align with the organisation's goals and strategic direction.

The PMO manages and oversees the Portfolio within DSKWW Community Healthcare, and works with the management team to ensure each programme and project is strategically aligned with priorities within and across services. The office provides support to programmes, projects and their respective teams, with the primary objective to successfully deliver programmes/projects, working with the relevant staff to train, educate, mentor and provide the necessary tools required to deliver the benefits for our service users, stakeholders and wider organisation.

Main purpose of the PMO is to:

- 1) Ensure investment and focus on the right projects, at the right time, to deliver organisational strategy and goals.
- 2) Deliver benefits to service users and value for money for the organisation.
- 3) Increase project and change management capability to deliver service improvement and change.

ESB

ESB PMO is recognised as a key enabler of ESB's ambitious Net Zero 2040 Strategy – which demands investment of approx. €1.5 billion annually across a broad range of Generation and Networks capital projects. It is a relatively new team, which has grown in the last few years to 16 professional staff and consists of subject matter experts in project management methodologies, planning & scheduling, training and governance. Its achievements are significant, including the development of a bespoke project management methodology (based on PMBOK), training over 350 project personnel across ESB, implementing a Project Management Information System, supporting >200 projects and firmly establishing itself as a centralised resource in ESB.

Sustainable Energy Authority of Ireland (SEAI)

The SEAI is now a digital organisation. Changes are now managed, tracked, and delivered through the PMO using an agreed governance framework.

SEAI is at the vanguard of the war on Climate Change. The Government's Climate Action Plan has over 250 initiatives. SEAI is involved in over 75% of them. Much of this involves digital change. Our enhanced PMO services affords us an agility to respond through:

- appropriate solutions.
- standardised IT platform.
- an end-to-end quality-focus.
- delivery efficiencies.
- value for money; and
- speed of response.

The PMO has moved from being a 'supplier' of project management services to a business partner. It provides scalable support across the gambit of portfolio, programme & projects.

Thank You

The Ireland Chapter of PMI would like to thank our panel of distinguished judges for their contribution to the awards and to thank Michael Jackson of Matheson for providing independent oversight of the judging process.

The individual judges are:

Noelle Barry	John Kelly
Martin Buckley	Andrew Kelso
Dr Elina Bychkova	Pat Lucey
Roy Champ	Carlos Mandolesi
Darren D’Arcy	Jonny Mooney
Liam Dillon	Cleo O’Beirne
Rhonda Doyle	Terence O’Donnell
Paula Flanagan	Martina Ryan
Margaret Gallagher	Dina Werstak
Aidan Gregan	Tim Willoughby

The Chapter also wishes to acknowledge the gracious contribution and proactive involvement from the sponsors of the National Project Awards, who are demonstrating a real commitment to project management in Ireland, namely PwC, our headline sponsor and host, plus our award sponsors:

Alpha Wealth
CPL
IPA
The Project Foundry

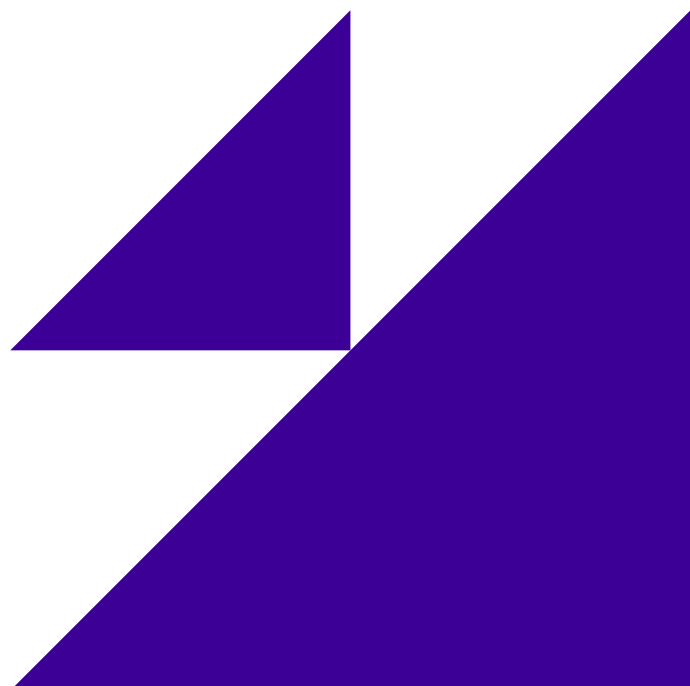
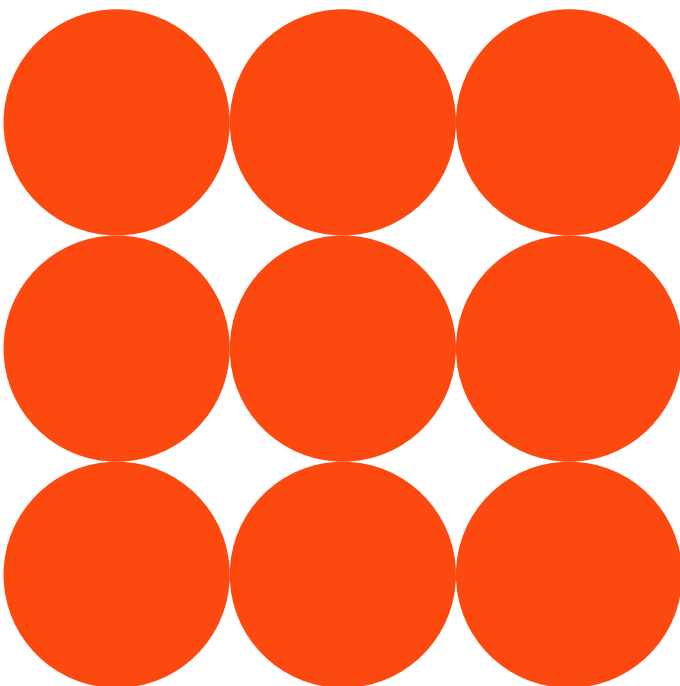
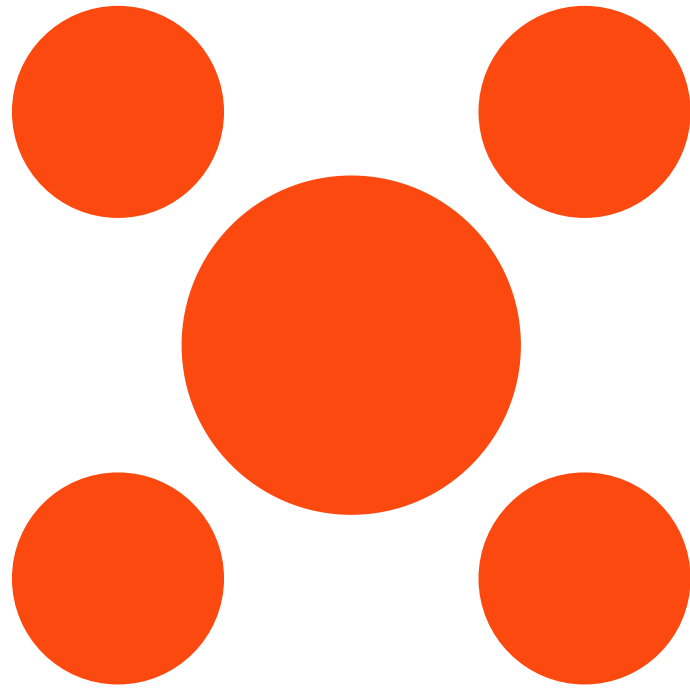
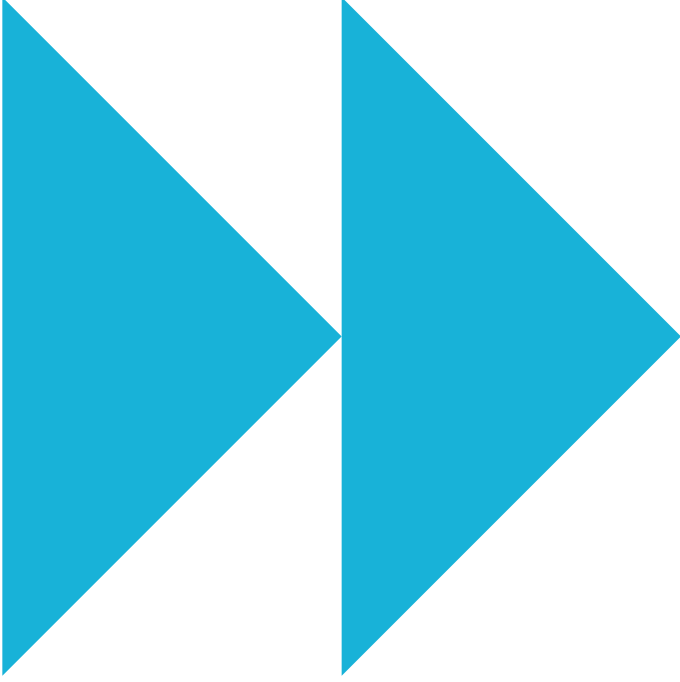
The Chapter would also like to thank all of the volunteers from across the profession who have made the National Project Awards 2022 possible. Their contribution is invaluable.

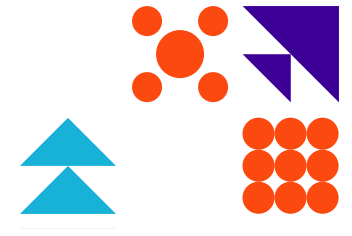
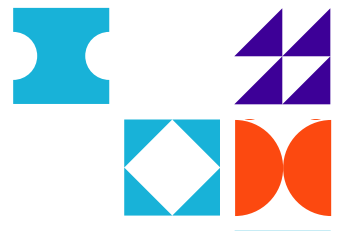
Special thanks to the:

Ireland Chapter of PMI Awards Committee	PwC Team
Grace Brennan, Director of National Awards	Orla Coyne
Ian Elliot, Director of Sponsorship	Darren D’Arcy
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Kieran Heffernan, European Chapter Collaboration Liaison	
Linda McDermott, Director of Finance	

Your Participation

Thank you for your participation in the National Project Awards. Please consider further involvement with the Ireland Chapter of PMI, as a member, a sponsor, or attendee at our National Conference in 2023. Please contact Jackie Fagan at jfagan@pmi-ireland.org if you’d like to follow up on any collaboration opportunities with the Ireland Chapter of PMI.





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